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CENTRAL INTELLIGENCE AGENCY
ATTACHMENT IV

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STAHLGUSSENWERK KETSCHENDORF VEB
REPORT ON THE MEETINGS OF THE PLANT PLANNING BOARD
IN FEBRUARY 1950

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1. Chairman of the Plant Planning Board: Technical director Schiller.

2. a)
b)

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3. Production report:
a) and b)

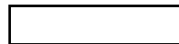
Plan position number	Production goal in tons	Actual production in tons
01	3.0	2.5
02	28.0	27.2
03	0.08	-
04	22.8	19.7
05	17.0	21.3
06	24.5	10.5
07	-	-
08	3.5	3.7
09	4.3	0.7
10	0.1	-
11	15.6	1.2
12	28.7	19.3
13	3.9	1.6
14	0.2	-
15	11.3	3.9
16	33.4	18.4
17	1.3	1.3
18	18.4	7.8
19	5.8	4.8
20	1.4	0.1
21	3.6	2.7
22	2.9	2.9
23	1.4	-
24	0.1	-
25	0.1	-
26	1.3	0.1
27	0.3	0.1
28	-	-
29	1.9	2.2
30	5.0	1.9
31	8.3	2.4
32	0.4	0.1

c) Reasons for the difference:

- 1) The production goal of 250 tons a month is too high; therefore fulfillment of the production plan is not possible.
- 2) Shortage of materials: There is insufficient hematite and sand. The shortage of hematite cause the smelting plant to be shut down for four days. The remaining time, the smelting plant's production was restricted because the prospect of procuring hematite and scrap was unsatisfactory.
- 3) The heating furnace was out of commission because of repairs from 15 February to 20 February 1950. Annealing work fell off because of the lack of castings resulting from the fact that the forge was not in production.
- 4) As a result of the production of "Spulbaggerrohre" which do not have

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enough weight for their size to utilize fully the annealing, output in the cleaning and dressing shop was reduced.

- 5) Loss of the use of the second cold circular saw because of repairs on the gear pressure pump (Zahnraddruckpumpe). (Repairs on this pump completed 3 March).
- 6) In the foundry in February 1950, average absences due to illness amounted to over 10 percent.

1. Materials:

- a) Production material: In February 1950 the supply of production material, particularly hematite, was entirely insufficient. Deliveries of coke, especially of smelting coke, were slow.
- b) Auxiliary material: The delivery of sand, particularly Weferlinger sand, was not satisfactory. This necessitated sand mixture substitutions, which in turn led to increased danger of wastage, increased annealing of the castings, and, connected with this, longer cleaning work.

5. Contracts:

The situation in regard to contracts is good. Contracts amount to 959.9 tons.

6. Construction projects:

- a) DM 250,000.- were available for investments in 1949; Plans II and III provided for additional money on the basis of Order 114, but the approved additional outlay of 300,000 DM was for the most part returned. We could not begin the investment projects earlier; they were set into motion much too late, they had to be interrupted on orders, and they suffered from a shortage of material. Today we are told that we had DM 479,000.- for investment projects in 1949. We do not know how this figure was reached. We can not make an exact and final account, for the investment situation is most unclear. For 1950 investment projects, the GUS has given oral approval to an outlay of 540,000.- DM, but this has still not been confirmed. The plan with all its attachments was sent in its final form to the GUS on 1 March 1950.

aa) State of work:

Free jet blowers and the compressor are ready for delivery. Work on the heating furnace is begun.

bb) Difficulties:

The east annex to the cleaning and dressing shop can not be begun because there are no releases on hand. Wood lies sawn in various saw mills. A release for 30 cubic meters of wood of types 1 - 4 is on hand, but this wood can be used only as sheeting board for a building. New construction requires wood of types 1 - 2.

b) Approved major repairs:

☐ refer once more to our report with the plan for general repairs (15 January 1950). According to this ☐ need for 1950 DM 100,000.- just for pressing repairs. According to the last report of 22 February 1950, ☐ disposal only 22,000.- DM, of which 12,000.- DM was for the first quarter. ☐ to explain our situation anew. These repairs are urgently needed to keep the plant running and to fulfill the economic plan.

aa) State of the work:

At present the first converter is undergoing major repairs.

c) Repairs which are unconditionally necessary but not approved:

See ☐ report of 15 January 1950, particularly section 2b.

aa) Type of repairs and reasons for the necessity:

See same report as above.

bb) Estimated cost:

The costs are included in the 1950 plan for major repairs and amount to 100,000.- DM.

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7. Other plant problems:

The Plant Planning Board learned from the technical director of the objection made by the plant director of the GUS/Division T 1 in connection with the the production quota tasks. After careful consideration, a 1950 production job of 2,600 tons was reckoned as the plant's highest possible capacity. The objection was upheld because the investment plan was not fulfilled. Satisfaction of a production goal of 3,090 tons would be possible only if all the investment projects were completed. However, because of the present situation in regard to materials, the completion date for the investment projects will be postponed for four to six months. An additional problem is the conclusion of global contracts. [] never predict what sort of commissions will be assigned []. The fulfillment of the above-mentioned tasks is dependent, afterwards as before, on a 50:50 ratio between hand and machine moulding work. This uncertainty and the existing raw material situation make questionable the promise of fulfilling the production plan. If [] production is to be increased, it is unconditionally necessary that the organization of [] plant be improved. 25X1

As the first step, the foundry and the moulding shop were separated. In the future, [] will have a foundry foreman and a moulding foreman. In the cleaning and dressing shop, where work is hampered by lack of space, a TAN (Technische Arbeitsnormen) skilled worker is employed at present to estimate the lost time. The work preparation in the mould shop is being reorganized immediately and will be reported in greater detail.

Ketschendorf/Spreo, 4 March 1950

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